

A.

**Senate Bill No. 458  
Public Act No. 12-116**

**AN ACT CONCERNING EDUCATIONAL REFORM**

Sec. 17. (*Effective from passage*) (a) The Department of Education shall study issues relating to small school districts. The department shall consider (1) financial disincentives for any small district in which the per pupil cost of the prior fiscal year exceeds the state average per pupil cost of the prior fiscal year, such as a small district reduction percentage, (2) financial incentives for small district consolidation, (3) the regional bonus provisions described in section 10-262f of the general statutes, (4) the effect of regional districts and cooperative arrangements, as described in section 10-158a of the general statutes, on bonus provisions as they relate to state reimbursement, and (5) the minimum budget requirement, described in subsection (f) of section 10-262i of the general statutes, as amended by this act.

(b) On or before January 1, 2013, the department shall submit a report on its findings and recommendations to the joint standing committee of the General Assembly having cognizance of matters relating to education, in accordance with the provisions of section 11-4a of the general statutes.

(c) As used in this section:

(1) "Small district" means any local or regional board of education with an average daily membership, as defined in section 10-261 of the general statutes, of less than one thousand pupils.

(2) "Per pupil cost" means, for a local or regional board of education, the quotient of the net current expenditures, as defined in section 10-261 of the general statutes, divided by the average daily membership of such local or regional board of education.

(3) "State average per pupil cost" means the quotient of the sum of the net current expenditures, of all local and regional boards of education, divided by the sum of the average daily membership of all local and regional boards of education.

(4) "Small district reduction percentage" means (A) ten per cent for the first fiscal year in which the per pupil cost of the local or regional board of education for the prior fiscal year exceeds the state average per pupil cost for the prior fiscal year by at least ten per cent, (B) twenty per cent for the second consecutive fiscal year in which the per pupil cost of the local or regional board of education for the prior fiscal year exceeds the state average per pupil cost for the prior fiscal year by at least ten per cent, (C) thirty per cent for the third consecutive fiscal year in which the per pupil cost of the local or regional board of education for the prior fiscal year exceeds the state average per pupil cost for the prior fiscal year by at least ten per cent, (D) forty per cent for the fourth consecutive fiscal year in which the per pupil cost of the local or regional board of education for the prior fiscal year exceeds the state average per pupil cost for the prior fiscal year by at least ten per cent, or (E) fifty per cent for the fifth consecutive fiscal year in which the per pupil cost of the local or regional board of education for the prior fiscal year exceeds the state average per pupil cost for the prior fiscal year by at least ten per cent.

B.

Small School District Study Work Group  
Member List

CT Alliance of Regional Educational Service Centers

Paula Colen, Executive Director, EASTCONN

Dani Thibodeau, Executive Director, Educ. Connection

CT Association of Boards of Education

Patrice McCarthy, Deputy Director and General Counsel

Sheila McCreven, Woodbridge Board of Education

CT Association of Public School Superintendents

Paul Gagliarducci, Bozrah Public Schools

Sal Menzo, Wallingford Public Schools

Fred Baruzzi, Mansfield Public Schools

CT Association of School Business Officials

Ed Drapp, Regional School District 6

Janice Thurlow, Canterbury Public Schools

CT Conference of Municipalities

Kachina Walsh-Weaver, Senior Legislative Associate

CT Council of Small Towns

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Leah Grenier, Principal Budget Specialist

State Department of Education

Brian Mahoney, Chief Financial Officer

Connecticut State Department of Education  
 Summary of Grade Range Configurations  
 and Average Daily Membership (ADM)

Grade Range	Number of Districts	Total ADM 2011-12	Minimum ADM	Maximum ADM
K - 6	16	13,016.44	194.99	2,080.81
K - 8	11	8,420.03	141.00	1,978.65
7 - 12	5	6,723.44	332.37	2,467.04
9 - 12	3	2,635.73	463.00	1,142.00
DHS	17	15,516.01	103.00	5,381.00
10-158a	2	1,349.15	644.16	704.99
K - 12	112	499,909.30	810.52	21,056.63

Notes:

- K - 6 These districts operate Kindergarten through Grade 6 and send their Grade 7 through 12 students to their regional district.
- K - 8 These districts operate Kindergarten through Grade 8 and send their Grade 9 through 12 students to their regional district.
- 7 - 12 These are the Grade 7 through 12 regional school districts.
- 9 - 12 These are the Grade 9 through 12 regional school districts.
- DHS (Designated High Schools) These districts operate Kindergarten through Grade 8 and tuition their Grade 9 through 12 students to other districts (but not regional school districts).
- 10-158a These are cooperative arrangements between school districts.
- K - 12 These districts operate Kindergarten through Grade 12.
- ADM Average daily membership reflects resident students of fiscal responsibility. Additional credit is provided for participation in the OPEN Choice program, operating in excess of the 180 day/900 instructional hour school year, and tuition-free summer school. Students attending the Connecticut Technical High School System or state charter schools are not included in ADM.

Connecticut State Department of Education  
2011-12 Average Daily Membership (ADM)  
Sorted in Ascending Order

District Code	District Name	Grade Range	ADM 2011-12	Percent of Total
145	Union	DHS	103.00	0.02%
21	Canaan	K - 8	141.00	0.03%
31	Cornwall	K - 8	159.90	0.03%
63	Hampton	K - 6	194.99	0.04%
29	Colebrook	K - 6	221.84	0.04%
123	Scotland	K - 6	227.50	0.04%
98	Norfolk	K - 6	228.02	0.04%
39	Eastford	DHS	233.89	0.04%
125	Sharon	K - 8	260.67	0.05%
53	Franklin	DHS	285.07	0.05%
24	Chaplin	K - 6	301.79	0.06%
65	Hartland	DHS	319.20	0.06%
211	District No. 11	7 - 12	332.47	0.06%
68	Kent	K - 8	339.37	0.06%
13	Bozrah	DHS	349.75	0.06%
122	Salisbury	K - 8	384.62	0.07%
100	North Canaan	K - 8	426.84	0.08%
147	Voluntown	DHS	435.94	0.08%
133	Sprague	DHS	456.50	0.08%
201	District No. 1	9 - 12	463.00	0.08%
26	Chester	K - 6	529.84	0.10%
127	Sherman	DHS	591.84	0.11%
1	Andover	K - 6	608.20	0.11%
114	Preston	DHS	609.70	0.11%
136	Sterling	10-158a	644.16	0.12%
36	Deep River	K - 6	649.00	0.12%
5	Barkhamsted	K - 6	650.16	0.12%
73	Lisbon	DHS	655.36	0.12%
112	Pomfret	DHS	694.90	0.13%
3	Ashford	K - 8	702.71	0.13%
121	Salem	10-158a	704.99	0.13%
22	Canterbury	DHS	720.98	0.13%
30	Columbia	DHS	737.82	0.13%
160	Willington	K - 8	790.69	0.14%
102	North Stonington	K - 12	810.52	0.15%
12	Bolton	K - 12	828.29	0.15%
212	District No. 12	K - 12	889.44	0.16%
40	East Granby	K - 12	890.02	0.16%
154	Westbrook	K - 12	941.73	0.17%
206	District No. 6	K - 12	942.18	0.17%
50	Essex	K - 6	969.88	0.18%
204	District No. 4	7 - 12	973.00	0.18%
8	Bethany	K - 6	973.53	0.18%

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Connecticut State Department of Education  
 2011-12 Average Daily Membership (ADM)  
 Sorted in Ascending Order

District Code	District Name	Grade Range	ADM 2011-12	Percent of Total
209	District No. 9	9 - 12	1,030.73	0.19%
207	District No. 7	7 - 12	1,072.93	0.20%
92	New Hartford	K - 6	1,136.25	0.21%
219	District No. 19	9 - 12	1,142.00	0.21%
74	Litchfield	K - 12	1,154.29	0.21%
71	Lebanon	K - 12	1,187.02	0.22%
140	Thomaston	K - 12	1,194.26	0.22%
141	Thompson	K - 12	1,214.17	0.22%
79	Marlborough	K - 6	1,218.29	0.22%
116	Putnam	K - 12	1,256.68	0.23%
19	Brooklyn	DHS	1,264.51	0.23%
41	East Haddam	K - 12	1,302.76	0.24%
169	Woodstock	DHS	1,337.59	0.24%
162	Winchester	DHS	1,338.96	0.24%
47	East Windsor	K - 12	1,369.13	0.25%
113	Portland	K - 12	1,420.11	0.26%
218	District No. 18	K - 12	1,484.36	0.27%
167	Woodbridge	K - 6	1,487.03	0.27%
46	Easton	K - 8	1,509.12	0.28%
106	Old Saybrook	K - 6	1,539.31	0.28%
37	Derby	K - 12	1,572.45	0.29%
129	Somers	K - 12	1,613.16	0.29%
117	Redding	K - 8	1,726.46	0.32%
23	Canton	K - 12	1,772.03	0.32%
214	District No. 14	K - 12	1,783.68	0.33%
111	Plymouth	K - 12	1,819.64	0.33%
134	Stafford	K - 12	1,836.48	0.34%
58	Griswold	K - 12	1,846.13	0.34%
165	Windsor Locks	K - 12	1,861.37	0.34%
208	District No. 8	7 - 12	1,878.00	0.34%
32	Coventry	K - 12	1,889.74	0.35%
78	Mansfield	K - 8	1,978.65	0.36%
42	East Hampton	K - 12	1,996.51	0.36%
213	District No. 13	K - 12	2,028.12	0.37%
33	Cromwell	K - 12	2,034.61	0.37%
27	Clinton	K - 12	2,057.31	0.38%
67	Hebron	K - 6	2,080.81	0.38%
56	Granby	K - 12	2,147.51	0.39%
108	Oxford	K - 12	2,216.33	0.40%
99	North Branford	K - 12	2,277.87	0.42%
11	Bloomfield	K - 12	2,374.30	0.43%
124	Seymour	K - 12	2,411.17	0.44%
217	District No. 17	K - 12	2,412.63	0.44%

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Connecticut State Department of Education  
2011-12 Average Daily Membership (ADM)  
Sorted in Ascending Order

District Code	District Name	Grade Range	ADM 2011-12	Percent of Total
139	Suffield	K - 12	2,425.91	0.44%
110	Plainville	K - 12	2,443.32	0.45%
137	Stonington	K - 12	2,457.96	0.45%
205	District No. 5	7 - 12	2,467.04	0.45%
109	Plainfield	K - 12	2,474.25	0.45%
157	Weston	K - 12	2,486.24	0.45%
216	District No. 16	K - 12	2,501.55	0.46%
107	Orange	K - 12	2,507.48	0.46%
72	Ledyard	K - 12	2,530.00	0.46%
69	Killingly	K - 12	2,549.12	0.47%
119	Rocky Hill	K - 12	2,620.64	0.48%
86	Montville	K - 12	2,633.53	0.48%
210	District No. 10	K - 12	2,693.53	0.49%
2	Ansonia	K - 12	2,710.56	0.50%
48	Ellington	K - 12	2,766.34	0.51%
45	East Lyme	K - 12	2,784.26	0.51%
91	New Fairfield	K - 12	2,811.16	0.51%
18	Brookfield	K - 12	2,906.20	0.53%
166	Wolcott	K - 12	2,908.38	0.53%
9	Bethel	K - 12	2,962.34	0.54%
142	Tolland	K - 12	3,018.40	0.55%
152	Waterford	K - 12	3,047.76	0.56%
28	Colchester	K - 12	3,062.92	0.56%
7	Berlin	K - 12	3,078.92	0.56%
153	Watertown	K - 12	3,097.54	0.57%
163	Windham	K - 12	3,263.20	0.60%
14	Branford	K - 12	3,394.42	0.62%
95	New London	K - 12	3,508.54	0.64%
76	Madison	K - 12	3,519.30	0.64%
4	Avon	K - 12	3,538.00	0.65%
101	North Haven	K - 12	3,607.90	0.66%
85	Monroe	K - 12	3,661.19	0.67%
44	East Haven	K - 12	3,674.27	0.67%
60	Guilford	K - 12	3,684.08	0.67%
146	Vernon	K - 12	3,750.51	0.68%
159	Wethersfield	K - 12	3,857.07	0.70%
52	Farmington	K - 12	4,045.25	0.74%
164	Windsor	K - 12	4,074.03	0.74%
90	New Canaan	K - 12	4,207.93	0.77%
215	District No. 15	K - 12	4,258.77	0.78%
161	Wilton	K - 12	4,309.63	0.79%
94	Newington	K - 12	4,476.90	0.82%
132	South Windsor	K - 12	4,505.92	0.82%

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Connecticut State Department of Education  
 2011-12 Average Daily Membership (ADM)  
 Sorted in Ascending Order

District Code	District Name	Grade Range	ADM 2011-12	Percent of Total
96	New Milford	K - 12	4,595.20	0.84%
143	Torrington	K - 12	4,621.89	0.84%
128	Simsbury	K - 12	4,733.05	0.86%
88	Naugatuck	K - 12	4,753.89	0.87%
25	Cheshire	K - 12	4,784.84	0.87%
35	Darien	K - 12	4,834.92	0.88%
59	Groton	K - 12	5,181.53	0.95%
83	Middletown	K - 12	5,296.92	0.97%
126	Shelton	K - 12	5,367.87	0.98%
118	Ridgefield	K - 12	5,369.56	0.98%
104	Norwich	DHS	5,381.00	0.98%
97	Newtown	K - 12	5,423.83	0.99%
158	Westport	K - 12	5,720.86	1.04%
49	Enfield	K - 12	5,917.68	1.08%
148	Wallingford	K - 12	6,572.14	1.20%
62	Hamden	K - 12	6,770.86	1.24%
131	Southington	K - 12	6,789.69	1.24%
144	Trumbull	K - 12	6,796.07	1.24%
54	Glastonbury	K - 12	6,825.84	1.25%
84	Milford	K - 12	6,908.15	1.26%
156	West Haven	K - 12	7,226.98	1.32%
77	Manchester	K - 12	7,246.02	1.32%
138	Stratford	K - 12	7,493.05	1.37%
43	East Hartford	K - 12	8,141.51	1.49%
17	Bristol	K - 12	8,636.53	1.58%
57	Greenwich	K - 12	8,715.20	1.59%
80	Meriden	K - 12	9,142.03	1.67%
51	Fairfield	K - 12	10,314.03	1.88%
155	West Hartford	K - 12	10,439.32	1.91%
34	Danbury	K - 12	10,608.55	1.94%
89	New Britain	K - 12	11,010.76	2.01%
103	Norwalk	K - 12	11,228.33	2.05%
135	Stamford	K - 12	15,269.37	2.79%
151	Waterbury	K - 12	17,534.10	3.20%
93	New Haven	K - 12	18,059.05	3.30%
15	Bridgeport	K - 12	20,871.83	3.81%
64	Hartford	K - 12	21,056.63	3.85%
	State		547,570.10	

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E.

Connecticut State Department of Education  
October 2011 Enrollment  
Sorted in Ascending Order

District Code	District Name	Grade Range	Enrollment 2011-12	Percent of Total
145	Union	DHS	71	0.01%
21	Canaan	K - 8	75	0.01%
31	Cornwall	K - 8	103	0.02%
29	Colebrook	K - 6	104	0.02%
63	Hampton	K - 6	117	0.02%
98	Norfolk	K - 6	121	0.02%
123	Scotland	K - 6	127	0.02%
39	Eastford	DHS	168	0.03%
24	Chaplin	K - 6	185	0.04%
125	Sharon	K - 8	188	0.04%
53	Franklin	DHS	200	0.04%
65	Hartland	DHS	214	0.04%
13	Bozrah	DHS	241	0.05%
26	Chester	K - 6	251	0.05%
68	Kent	K - 8	271	0.05%
211	District No. 11	7 - 12	280	0.05%
122	Salisbury	K - 8	309	0.06%
1	Andover	K - 6	314	0.06%
100	North Canaan	K - 8	315	0.06%
147	Voluntown	DHS	315	0.06%
36	Deep River	K - 6	347	0.07%
5	Barkhamsted	K - 6	349	0.07%
133	Sprague	DHS	370	0.07%
127	Sherman	DHS	383	0.07%
114	Preston	DHS	402	0.08%
201	District No. 1	9 - 12	421	0.08%
121	Salem	10-158a	422	0.08%
3	Ashford	K - 8	439	0.08%
73	Lisbon	DHS	443	0.09%
112	Pomfret	DHS	472	0.09%
8	Bethany	K - 6	473	0.09%
160	Willington	K - 8	479	0.09%
22	Canterbury	DHS	490	0.09%
136	Sterling	10-158a	498	0.10%
30	Columbia	DHS	503	0.10%
50	Essex	K - 6	528	0.10%
92	New Hartford	K - 6	565	0.11%
79	Marlborough	K - 6	639	0.12%
162	Winchester	DHS	670	0.13%
167	Woodbridge	K - 6	744	0.14%
102	North Stonington	K - 12	764	0.15%
212	District No. 12	K - 12	841	0.16%
40	East Granby	K - 12	862	0.17%



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Connecticut State Department of Education  
October 2011 Enrollment  
Sorted in Ascending Order

District Code	District Name	Grade Range	Enrollment 2011-12	Percent of Total
154	Westbrook	K - 12	872	0.17%
12	Bolton	K - 12	892	0.17%
169	Woodstock	DHS	893	0.17%
67	Hebron	K - 6	936	0.18%
19	Brooklyn	DHS	937	0.18%
204	District No. 4	7 - 12	990	0.19%
140	Thomaston	K - 12	1,004	0.19%
209	District No. 9	9 - 12	1,012	0.20%
46	Easton	K - 8	1,019	0.20%
206	District No. 6	K - 12	1,026	0.20%
74	Litchfield	K - 12	1,029	0.20%
207	District No. 7	7 - 12	1,130	0.22%
117	Redding	K - 8	1,132	0.22%
141	Thompson	K - 12	1,153	0.22%
219	District No. 19	9 - 12	1,223	0.24%
71	Lebanon	K - 12	1,228	0.24%
41	East Haddam	K - 12	1,244	0.24%
107	Orange	K - 12	1,247	0.24%
47	East Windsor	K - 12	1,257	0.24%
116	Putnam	K - 12	1,263	0.24%
78	Mansfield	K - 8	1,317	0.25%
113	Portland	K - 12	1,375	0.27%
218	District No. 18	K - 12	1,446	0.28%
37	Derby	K - 12	1,491	0.29%
106	Old Saybrook	K - 6	1,495	0.29%
129	Somers	K - 12	1,577	0.30%
111	Plymouth	K - 12	1,603	0.31%
134	Stafford	K - 12	1,716	0.33%
32	Coventry	K - 12	1,724	0.33%
165	Windsor Locks	K - 12	1,746	0.34%
23	Canton	K - 12	1,748	0.34%
208	District No. 8	7 - 12	1,767	0.34%
42	East Hampton	K - 12	1,894	0.37%
214	District No. 14	K - 12	1,922	0.37%
213	District No. 13	K - 12	1,953	0.38%
58	Griswold	K - 12	1,958	0.38%
33	Cromwell	K - 12	1,971	0.38%
27	Clinton	K - 12	1,981	0.38%
99	North Branford	K - 12	2,085	0.40%
108	Oxford	K - 12	2,095	0.40%
56	Granby	K - 12	2,105	0.41%
11	Bloomfield	K - 12	2,108	0.41%
124	Seymour	K - 12	2,286	0.44%

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Connecticut State Department of Education  
 October 2011 Enrollment  
 Sorted in Ascending Order

District Code	District Name	Grade Range	Enrollment 2011-12	Percent of Total
217	District No. 17	K - 12	2,312	0.45%
137	Stonington	K - 12	2,345	0.45%
205	District No. 5	7 - 12	2,348	0.45%
110	Plainville	K - 12	2,351	0.45%
2	Ansonia	K - 12	2,412	0.47%
216	District No. 16	K - 12	2,415	0.47%
157	Weston	K - 12	2,419	0.47%
139	Suffield	K - 12	2,444	0.47%
86	Montville	K - 12	2,446	0.47%
119	Rocky Hill	K - 12	2,462	0.48%
109	Plainfield	K - 12	2,492	0.48%
166	Wolcott	K - 12	2,572	0.50%
72	Ledyard	K - 12	2,591	0.50%
210	District No. 10	K - 12	2,616	0.51%
152	Waterford	K - 12	2,627	0.51%
69	Killingly	K - 12	2,672	0.52%
48	Ellington	K - 12	2,714	0.52%
18	Brookfield	K - 12	2,791	0.54%
91	New Fairfield	K - 12	2,798	0.54%
142	Tolland	K - 12	2,836	0.55%
28	Colchester	K - 12	2,880	0.56%
45	East Lyme	K - 12	2,934	0.57%
7	Berlin	K - 12	2,973	0.57%
9	Bethel	K - 12	2,975	0.57%
153	Watertown	K - 12	3,022	0.58%
95	New London	K - 12	3,068	0.59%
163	Windham	K - 12	3,189	0.62%
44	East Haven	K - 12	3,219	0.62%
14	Branford	K - 12	3,258	0.63%
76	Madison	K - 12	3,379	0.65%
164	Windsor	K - 12	3,388	0.65%
4	Avon	K - 12	3,406	0.66%
146	Vernon	K - 12	3,444	0.67%
85	Monroe	K - 12	3,476	0.67%
101	North Haven	K - 12	3,500	0.68%
60	Guilford	K - 12	3,562	0.69%
159	Wethersfield	K - 12	3,675	0.71%
104	Norwich	DHS	3,793	0.73%
52	Farmington	K - 12	4,046	0.78%
215	District No. 15	K - 12	4,070	0.79%
90	New Canaan	K - 12	4,213	0.81%
132	South Windsor	K - 12	4,274	0.83%
161	Wilton	K - 12	4,295	0.83%

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Connecticut State Department of Education  
October 2011 Enrollment  
Sorted in Ascending Order

District Code	District Name	Grade Range	Enrollment 2011-12	Percent of Total
94	Newington	K - 12	4,321	0.83%
143	Torrington	K - 12	4,349	0.84%
88	Naugatuck	K - 12	4,480	0.87%
128	Simsbury	K - 12	4,523	0.87%
96	New Milford	K - 12	4,600	0.89%
25	Cheshire	K - 12	4,652	0.90%
59	Groton	K - 12	4,778	0.92%
35	Darien	K - 12	4,859	0.94%
83	Middletown	K - 12	4,880	0.94%
126	Shelton	K - 12	5,112	0.99%
97	Newtown	K - 12	5,137	0.99%
118	Ridgefield	K - 12	5,277	1.02%
49	Enfield	K - 12	5,459	1.05%
62	Hamden	K - 12	5,793	1.12%
158	Westport	K - 12	5,797	1.12%
156	West Haven	K - 12	6,019	1.16%
77	Manchester	K - 12	6,236	1.20%
148	Wallingford	K - 12	6,265	1.21%
54	Glastonbury	K - 12	6,586	1.27%
84	Milford	K - 12	6,643	1.28%
131	Southington	K - 12	6,694	1.29%
144	Trumbull	K - 12	6,914	1.34%
43	East Hartford	K - 12	7,035	1.36%
138	Stratford	K - 12	7,178	1.39%
80	Meriden	K - 12	8,174	1.58%
17	Bristol	K - 12	8,261	1.60%
57	Greenwich	K - 12	8,845	1.71%
155	West Hartford	K - 12	10,029	1.94%
89	New Britain	K - 12	10,232	1.98%
51	Fairfield	K - 12	10,294	1.99%
34	Danbury	K - 12	10,612	2.05%
103	Norwalk	K - 12	11,071	2.14%
135	Stamford	K - 12	15,758	3.04%
151	Waterbury	K - 12	18,391	3.55%
15	Bridgeport	K - 12	20,155	3.89%
93	New Haven	K - 12	21,149	4.08%
64	Hartford	K - 12	21,545	4.16%
	State		517,728	

Connecticut State Department of Education  
 Small School District Study Work Group  
 Listing of Deciles Based on 2011-12 Average Daily Membership (ADM)  
 Each Decile Contains Approximately 54,750 Students

**Decile 1 (ADM Range of 103 to 1,726) (N = 66)**

Andover	Colebrook	Franklin	North Stonington	Sherman	Woodbridge
Ashford	Columbia	Hampton	Old Saybrook	Somers	Woodstock
Barkhamsted	Cornwall	Hartland	Pomfret	Sprague	District No. 1
Bethany	Deep River	Kent	Portland	Sterling	District No. 4
Bolton	Derby	Lebanon	Preston	Thomaston	District No. 6
Bozrah	Eastford	Lisbon	Putnam	Thompson	District No. 7
Brooklyn	East Granby	Litchfield	Redding	Union	District No. 9
Canaan	East Haddam	Marlborough	Salem	Voluntown	District No. 11
Canterbury	Easton	New Hartford	Salisbury	Westbrook	District No. 12
Chaplin	East Windsor	Norfolk	Scotland	Willington	District No. 18
Chester	Essex	North Canaan	Sharon	Winchester	District No. 19

**Decile 2 (ADM Range of 1,772 to 2,486) (N = 26)**

Bloomfield	East Hampton	Mansfield	Plainville	Stonington	District No. 5
Canton	Granby	North Branford	Plymouth	Suffield	District No. 8
Clinton	Griswold	Oxford	Seymour	Weston	District No. 13
Coventry	Hebron	Plainfield	Stafford	Windsor Locks	District No. 14
Cromwell					District No. 17

**Decile 3 (ADM Range of 2,502 to 3,098) (N = 19)**

Ansonia	Colchester	Killingly	New Fairfield	Tolland	Wolcott
Berlin	East Lyme	Ledyard	Orange	Waterford	District No. 10
Bethel	Ellington	Montville	Rocky Hill	Watertown	District No. 16
Brookfield					

**Decile 4 (ADM Range of 3,263 to 4,259) (N = 15)**

Avon	Farmington	Madison	New London	Vernon	Windham
Branford	Guilford	Monroe	North Haven	Wethersfield	Windsor
East Haven		New Canaan			District No. 15

**Decile 5 (ADM Range of 4,310 to 5,297) (N = 11)**

Cheshire	Groton	Naugatuck	New Milford	South Windsor	Wilton
Darien	Middletown	Newington	Simsbury	Torrington	

**Decile 6 (ADM Range of 5,368 to 6,790) (N = 9)**

Enfield	Newtown	Norwich	Shelton	Southington	Wallingford
Hamden		Ridgefield			Westport

**Decile 7 (ADM Range of 6,796 to 8,142) (N = 7)**

East Hartford	Manchester	Milford	Stratford	Trumbull	West Haven
Glastonbury					

**Decile 8 (ADM Range of 8,637 to 10,609) (N = 6)**

Bristol	Danbury	Fairfield	Greenwich	Meriden	West Hartford
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**Decile 9 (ADM Range of 11,011 to 17,534) (N = 4)**

	New Britain	Norwalk	Stamford	Waterbury	
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**Decile 10 (ADM Range of 18,059 to 21,057) (N = 3)**

	Bridgeport	Hartford	New Haven		
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**Appendix A**  
**District Reference Groups (DRG)**

GROUP A			
Darien	New Canaan	Ridgefield	Westport
Easton	Redding	Weston	Wilton
Region 9			
GROUP B			
Avon	Glastonbury	Monroe	South Windsor
Brookfield	Granby	New Fairfield	Trumbull
Cheshire	Greenwich	Newtown	West Hartford
Fairfield	Guilford	Orange	Woodbridge
Farmington	Madison	Simsbury	Region 5
Region 15			
GROUP C			
Andover	Essex	Sherman	Region 12
Barkhamsted	Hebron	Somers	Region 13
Bethany	Mansfield	Suffield	Region 14
Bolton	Marlborough	Tolland	Region 17
Canton	New Hartford	Region 4	Region 18
Columbia	Oxford	Region 7	Region 19
Cornwall	Pomfret	Region 8	
Ellington	Salem	Region 10	
GROUP D			
Berlin	East Granby	Newington	Stonington
Bethel	East Hampton	North Haven	Wallingford
Branford	East Lyme	Old Saybrook	Waterford
Clinton	Ledyard	Rocky Hill	Watertown
Colchester	Milford	Shelton	Wethersfield
Cromwell	New Milford	Southington	Windsor
GROUP E			
Ashford	Eastford	Norfolk	Union
Bozrah	East Haddam	North Branford	Westbrook
Brooklyn	Franklin	North Stonington	Willington
Canaan	Hampton	Portland	Woodstock
Chaplin	Hartland	Preston	Woodstock Academy
Chester	Kent	Salisbury	Region 1
Colebrook	Lebanon	Scotland	Region 6
Coventry	Lisbon	Sharon	Region 16
Deep River	Litchfield	Thomaston	
GROUP F			
Canterbury	Montville	Seymour	Thompson
East Windsor	North Canaan	Sprague	Voluntown
Enfield	Plainville	Stafford	Windsor Locks
Griswold	Plymouth	Sterling	Wolcott
Region 11			
GROUP G			
Bloomfield	Hamden	Naugatuck	Torrington
Bristol	Killingly	Plainfield	Vernon
East Haven	Manchester	Putnam	Winchester
Groton	Middletown	Stratford	Norwich Free Academy
The Gilbert School			
GROUP H			
Ansonia	Derby	Meriden	Norwich
Danbury	East Hartford	Norwalk	Stamford
West Haven			
GROUP I			
Bridgeport	New Britain	New London	Windham
Hartford	New Haven	Waterbury	

District Reference Groups (DRG) is a classification system in which districts that have public school students with similar socioeconomic status (SES) and need are grouped together for comparative purposes. The variables used in the determination: Income (median family income), Education (the percentage of parents with a bachelor's degree or higher), Occupation (the percentage of parents in executive, managerial and professional specialty occupations), Family Structure (the percentage of single parent or non-family households), Poverty (the number of children receiving Aid for Dependent Children), Home Language (the percentage of families where a language other than English is spoken), and Student Enrollment.

April 12, 2013

Connecticut State Department of Education  
Small School District Study Work Group

H.

2011-12 Net Current Expenditures (NCEP) per Average Daily Membership (ADM)  
Summarized by Small School Districts, Statewide, District Reference Groups (DRGs) and ADM Deciles

District Name	(1) NCE	(2) ADM	(3) NCEP (Col 1 / Col 2)		(4) NCE	(5) ADM	(6) NCEP (Col 4 / Col 5)
Andover	\$7,774,865	608.20	\$12,783	Group Average	\$365,712,350	23,374.30	\$15,646
Ashford	10,418,145	702.71	14,826				
Barkhamsted	8,038,719	650.16	12,364				
Bethany	13,860,464	973.53	14,237	State Average	\$7,749,289,506	547,570.10	\$14,152
Bolton	11,943,836	828.29	14,420				
Bozrah	5,176,424	349.75	14,800				
Canaan	3,016,731	141.00	21,395	DRG Summary			
Canterbury	10,606,061	720.98	14,711	A	\$519,319,637	31,195.45	\$16,647
Chaplin	5,585,811	301.79	18,509	B	1,384,987,646	99,571.11	13,910
Chester	8,210,449	529.84	15,496	C	587,861,457	43,503.37	13,513
Colebrook	3,481,912	221.84	15,696	D	1,136,410,940	83,803.47	13,560
Columbia	10,797,457	737.82	14,634	E	379,904,882	26,215.14	14,492
Cornwall	3,978,551	159.90	24,881	F	388,146,952	29,277.89	13,257
Deep River	9,703,545	649.00	14,952	G	932,474,065	67,418.78	13,831
Eastford	3,617,299	233.89	15,466	H	967,679,741	71,280.78	13,576
East Granby	14,040,502	890.02	15,775	I	1,452,504,186	95,304.11	15,241
Essex	14,100,222	969.88	14,538				
Franklin	3,957,442	285.07	13,882				
Hampton	4,160,602	194.99	21,338	ADM Deciles			
Hartland	4,451,028	319.20	13,944	(Smallest) 1	\$805,181,273	53,945.87	\$14,926
Kent	6,377,388	339.37	18,792	2	765,911,327	55,457.61	13,811
Lisbon	9,364,552	655.36	14,289	3	681,855,135	53,190.63	12,819
Norfolk	4,064,682	228.02	17,826	4	792,111,618	56,044.46	14,134
North Canaan	8,001,640	426.84	18,746	5	733,516,005	52,094.69	14,080
North Stonington	11,636,230	810.52	14,356	6	737,192,582	53,313.49	13,828
Pomfret	9,613,751	694.90	13,835	7	665,454,856	50,637.62	13,142
Preston	10,137,289	609.70	16,627	8	790,512,228	57,855.66	13,664
Salem	9,807,919	704.99	13,912	9	811,371,972	55,042.56	14,741
Salisbury	7,707,088	384.62	20,038	(Largest) 10	966,182,510	59,987.51	16,106
Scotland	4,313,688	227.50	18,961				
Sharon	5,947,214	260.67	22,815				
Sherman	8,162,094	591.84	13,791				
Sprague	6,264,821	456.50	13,724				
Sterling	7,571,769	644.16	11,754				
Union	1,419,457	103.00	13,781				
Voluntown	6,182,689	435.94	14,182				
Westbrook	14,519,431	941.73	15,418				
Willington	12,023,842	790.69	15,207				
District No. 1	10,328,757	463.00	22,308				
District No. 4	14,946,876	973.00	15,362				
District No. 6	15,012,388	942.18	15,934				
District No. 11	6,104,671	332.47	18,362				
District No. 12	19,284,049	889.44	21,681				

Connecticut State Department of Education  
 Small School District Study Work Group  
 Selected 2011-12 Expenditures per Pupil by Object

Z.

Summarized by Small School Districts, Statewide, District Reference Groups (DRGs), ADM Deciles and Grade Type

District Name	Salaries	Benefits	Instructional & Ed Media		Instructional Equipment	Purchased Services	Group Average	Salaries	Benefits	Instructional & Ed Media Supplies	Instructional Equipment	Purchased Services
			Supplies	Equipment								
Andover	\$8,732	\$1,911	\$383	\$26	\$26	\$1,555	\$10,070	\$2,614	\$298	\$142	\$2,402	
Ashford	9,434	2,766	208	405	405	1,308						
Barkhamsted	5,980	1,178	166	16	16	3,084						
Bethany	8,852	1,663	272	44	44	1,820						
Bolton	9,356	2,423	262	0	0	1,486	\$9,022	\$2,567	\$223	\$68	\$1,867	
Bozrah	9,840	2,340	158	158	158	2,383						
Canaan	15,931	3,339	444	27	27	3,037						
Canterbury	9,961	3,044	181	58	58	1,950						
Chaplin	10,897	2,932	404	117	117	2,932	\$10,830	\$2,977	\$269	\$68	\$1,908	
Chester	10,223	3,146	313	96	96	2,197	9,307	2,410	247	62	1,544	
Colebrook	11,174	2,451	474	0	0	3,066	8,757	2,264	212	76	1,873	
Columbia	9,883	2,316	168	0	0	2,780	8,931	2,297	232	88	1,722	
Cornwall	16,937	4,436	647	166	166	4,557	9,157	2,437	247	101	2,189	
Deep River	8,868	2,828	219	18	18	2,484	8,825	2,258	232	107	1,738	
Eastford	9,929	2,235	288	119	119	3,196	8,907	2,884	188	29	1,691	
East Granby	10,173	2,985	545	174	174	1,849	8,864	2,545	174	58	1,800	
Essex	8,474	2,691	239	22	22	1,934	8,561	2,876	230	65	2,425	
Franklin	8,816	1,857	239	0	0	2,733						
Hampton	11,910	2,642	397	0	0	5,856						
Hartland	8,581	1,733	394	0	0	3,732						
Kent	11,444	2,969	350	162	162	2,059	\$9,539	\$2,472	\$258	\$105	\$2,124	
Lisbon	9,024	2,582	173	9	9	3,103	\$9,058	2,366	233	79	1,802	
Norfolk	11,729	2,613	237	143	143	4,785	\$8,440	2,222	238	65	1,662	
North Canaan	8,302	2,070	161	32	32	1,638	\$9,305	2,503	225	97	1,798	
No. Stonington	9,766	2,693	318	489	489	1,603	\$9,107	2,613	211	55	1,671	
Pomfret	7,973	2,225	229	52	52	2,375	\$8,929	2,528	192	51	1,914	
Preston	11,865	3,026	276	9	9	2,840	\$9,018	2,550	243	75	1,518	
Salem	9,458	1,602	420	562	562	2,995	\$9,191	2,454	224	31	1,470	
Salisbury	11,910	3,153	284	5	5	3,468	\$9,101	2,979	209	42	1,979	
Scotland	12,725	1,746	594	417	417	2,654	\$8,644	2,895	208	83	2,628	
Sharon	13,966	4,141	605	66	66	3,636						
Sherman	10,569	2,349	107	8	8	2,391						
Sprague	8,208	1,726	242	288	288	2,717						
Sterling	7,344	2,311	328	102	102	1,611	\$8,919	\$2,147	\$298	\$96	\$2,031	
Union	8,801	2,313	342	267	267	5,413	11,003	2,692	264	145	2,245	
Voluntown	9,808	2,521	194	256	256	1,334	8,921	2,141	205	53	2,593	
Westbrook	10,566	2,266	231	136	136	1,986	11,049	2,512	327	174	2,635	
Willington	9,817	2,102	214	247	247	2,956	8,360	2,270	163	44	2,700	
District No. 1	13,450	3,783	504	324	324	2,264	8,349	1,974	374	321	2,269	
District No. 4	9,328	2,800	248	29	29	2,566	9,006	2,586	223	66	1,827	
District No. 6	9,942	2,893	254	225	225	1,667						
District No. 11	10,169	2,190	337	89	89	5,159						
District No. 12	13,808	3,925	453	244	244	2,953						

ADM Deciles  
 (Smallest) 1 2 3 4 5 6 7 8 9 10  
 (Largest)

Grade Type  
 K-6  
 K-8  
 7-12  
 9-12  
 DHS  
 10-158a  
 K-12

Connecticut State Department of Education  
Small School District Study Work Group  
Selected 2011-12 Expenditures per Pupil by Function

Summarized by Small School Districts, Statewide, District Reference Groups (DRGs), ADM Deciles and Grade Type

District Name	Instructional Programs	Pupil & Support Services	School Based Admin	Regular Education Transportation			Pupil & Support Services	School Based Admin	General Admin	Plant Services	Debt Service	Regular Education Transportation
				General Admin	Plant Services	Debt Service						
Andover	\$8,710	\$752	\$802	\$1,032	\$1,358	\$423	\$9,869	\$953	\$1,004	\$1,693	\$1,195	\$739
Ashford	10,002	634	662	1,099	1,198	317						
Barkhamsted	7,082	549	536	632	1,200	0						
Bethany	8,993	533	600	830	1,529	900						
Bolton	8,590	1,570	751	1,016	1,252	4,437	\$8,853	\$854	\$685	\$1,464	\$1,390	\$630
Bozrah	9,930	996	768	1,060	1,460	1,233						
Canaan	15,148	1,592	2,073	1,004	2,237	1,066						
Canterbury	9,467	1,054	646	835	2,230	0	\$10,551	\$1,774	\$618	\$1,705	\$1,184	\$735
Chaplin	10,913	2,255	1,130	767	1,888	0	8,687	1,555	569	1,436	1,025	575
Chester	9,378	2,424	1,348	1,075	1,502	0	8,365	1,367	711	1,413	1,202	610
Colebrook	11,706	775	1,324	1,319	1,599	0	8,579	1,316	641	1,479	1,159	551
Columbia	7,425	3,451	716	1,073	1,075	1,274	8,938	1,414	784	1,615	1,102	692
Cornwall	16,474	2,644	1,830	1,565	3,085	1,860	8,562	1,050	792	1,488	1,495	651
Deep River	8,171	2,334	878	1,078	1,346	0	8,752	1,518	650	1,455	1,688	644
Eastford	9,679	1,939	1,127	963	1,487	119	8,919	1,235	766	1,367	879	558
East Granby	10,451	1,671	1,148	860	1,601	2,819	9,002	1,418	762	1,453	2,290	770
Essex	8,135	1,936	1,069	672	1,228	1,597						
Franklin	8,639	837	592	1,163	1,816	64						
Hampton	11,693	2,106	1,619	1,274	3,424	29						
Hartland	7,785	2,611	920	890	1,141	0	\$9,321	\$1,302	\$861	\$1,642	\$1,162	\$689
Kent	11,229	1,518	874	1,025	1,770	2,135	8,619	1,386	720	1,515	1,689	608
Libon	9,722	1,430	847	667	1,394	297	8,087	1,344	572	1,356	1,530	522
Norfolk	11,733	1,151	1,428	1,944	2,927	0	8,832	1,569	635	1,463	1,033	607
North Canaan	11,144	1,428	764	1,015	1,839	278	8,966	1,453	688	1,457	891	664
No. Stonington	9,897	1,066	821	1,250	1,567	815	8,696	1,422	612	1,536	839	635
Pomfret	9,163	448	594	625	1,097	81	8,826	1,273	594	1,542	946	556
Preston	11,785	1,318	846	1,316	1,844	1,037	8,782	1,431	531	1,308	1,485	563
Salem	9,653	523	1,153	1,260	1,664	0	9,092	1,710	781	1,227	1,465	639
Salisbury	12,137	1,492	743	1,053	2,931	1,139	9,286	1,227	846	1,623	2,539	840
Scotland	12,024	1,670	860	1,523	1,518	2,418						
Sharon	13,888	2,239	1,459	1,531	2,490	784						
Sherman	11,070	806	916	516	1,371	1,411						
Sprague	8,507	677	630	1,358	1,181	299	\$8,854	\$1,225	\$779	\$1,450	\$615	\$549
Sterling	8,069	740	467	628	1,035	1,954	11,335	1,084	917	1,634	1,047	839
Union	9,275	968	426	2,286	2,029	9,734	8,382	1,240	926	1,630	1,687	643
Voluntown	8,868	1,586	641	1,362	1,280	265	11,200	1,231	980	1,799	2,650	813
Westbrook	10,578	891	842	695	1,624	3,272	8,572	1,477	683	1,273	905	678
Willington	10,158	1,418	1,034	999	1,338	0	8,822	637	928	1,334	1,025	715
District No. 1	12,448	2,811	1,230	1,090	2,688	1,284	8,823	1,424	675	1,462	1,407	625
District No. 4	8,751	1,178	1,399	1,507	1,927	2,097						
District No. 6	9,380	1,556	1,209	610	1,895	699						
District No. 11	8,969	1,746	1,445	2,214	2,720	0						
District No. 12	12,849	2,844	1,291	854	2,630	399						

ADM Deciles  
(Smallest) 1 2 3 4 5 6 7 8 9 (Largest) 10

Grade Type  
K-6 K-8 7-12 9-12 DHS 10-158a K-12



April 12, 2013

Connecticut State Department of Education  
Small School District Study Work Group

K.

2011-12 Special Education and Transportation as a Percentage of Total Current Expenditures (TCE)  
Summarized by Small School Districts, Statewide, District Reference Groups (DRGs),  
ADM Deciles and Grade Type

District Code	District Name	2011-12 Special Education as a % of TCE	2011-12 Transportation as a % of TCE		2011-12 Special Education as a % of TCE	2011-12 Transportation as a % of TCE	
1	Andover	16.70%	4.51%	Group Average	21.03%	4.77%	
3	Ashford	26.07%	7.05%				
5	Barkhamsted	19.52%	6.59%				
8	Bethany	25.01%	3.76%				
12	Bolton	22.10%	3.18%	State Average	21.82%	3.68%	
13	Bozrah	26.21%	4.11%				
21	Canaan	12.95%	5.32%	DRG Summary			
22	Canterbury	24.32%	6.61%		A	21.3%	4.0%
24	Chaplin	14.35%	6.41%		B	21.0%	3.5%
26	Chester	21.26%	2.76%		C	21.3%	4.5%
29	Colebrook	19.04%	4.06%		D	22.0%	3.5%
30	Columbia	23.60%	4.89%		E	20.0%	4.8%
31	Cornwall	14.39%	8.44%		F	20.6%	4.3%
36	Deep River	28.96%	2.52%		G	22.8%	3.6%
39	Eastford	16.30%	5.24%		H	21.9%	3.2%
40	East Granby	17.00%	3.00%		I	23.0%	3.6%
50	Essex	25.34%	2.89%				
53	Franklin	16.85%	4.55%				
63	Hampton	13.91%	5.48%	ADM Deciles			
65	Hartland	12.17%	4.70%		(Smallest) 1	21.0%	4.5%
68	Kent	20.40%	5.77%		2	20.6%	4.2%
73	Lisbon	23.20%	5.07%		3	21.4%	3.9%
98	Norfolk	14.37%	5.83%		4	21.6%	3.8%
100	North Canaan	16.84%	5.19%		5	21.9%	3.8%
102	North Stonington	16.39%	7.03%		6	22.3%	3.9%
112	Pomfret	28.51%	4.37%		7	21.5%	3.3%
114	Preston	28.28%	7.48%		6	23.2%	2.9%
121	Salem	18.63%	5.11%		9	22.9%	3.0%
122	Salisbury	14.55%	6.15%	(Largest) 10	21.7%	3.6%	
123	Scotland	24.69%	6.51%				
125	Sharon	12.20%	6.45%				
127	Sherman	23.24%	4.27%	Grade Type			
133	Sprague	27.95%	5.93%		K-6	21.0%	3.9%
136	Sterling	28.45%	5.58%		K-8	20.0%	5.2%
145	Union	12.55%	13.29%		7-12	19.6%	4.7%
147	Voluntown	21.61%	5.28%		9-12	19.5%	4.3%
154	Westbrook	18.31%	2.64%		DHS	24.0%	5.1%
160	Willington	27.04%	5.07%		10-158a	22.9%	5.3%
201	District No. 1	18.76%	1.32%	K-12	21.8%	3.6%	
204	District No. 4	19.28%	2.99%				
206	District No. 6	16.58%	4.65%				
211	District No. 11	23.53%	4.02%				
212	District No. 12	20.88%	5.27%				

Connecticut State Department of Education  
Small School District Study Work Group

2011-12 Local, State, Federal and Other Revenue Shares of School District Expenditures  
Excluding Land, Buildings, Capital and Debt Service

Summarized by Small School Districts, Statewide, District Reference Groups (DRGs), ADM Deciles and Grade Type

District Name	Local Revenue %	State Revenue %	Federal Revenue %	Tuition/Other Revenue %		Local Revenue %	State Revenue %	Federal Revenue %	Tuition/Other Revenue %
Andover	64.0%	32.0%	3.8%	0.3%	Group Average	74.44%	21.58%	3.01%	0.96%
Ashford	53.0%	41.4%	5.1%	0.5%					
Barkhamsted	71.5%	23.6%	4.3%	0.6%					
Bethany	77.9%	17.8%	4.1%	0.1%	State Average	65.43%	28.96%	4.68%	0.94%
Bolton	62.5%	27.3%	3.1%	7.1%					
Bozrah	70.3%	26.6%	3.1%	0.0%					
Canaan	90.5%	6.8%	2.6%	0.0%	DRG Summary				
Canterbury	51.2%	45.6%	3.3%	0.0%	A	94.5%	3.8%	1.4%	0.3%
Chaplin	57.1%	37.6%	4.1%	1.3%	B	88.3%	8.8%	2.2%	0.7%
Chester	89.1%	8.1%	2.8%	0.0%	C	74.1%	21.8%	2.7%	1.5%
Colebrook	83.7%	13.0%	3.1%	0.1%	D	77.3%	18.8%	3.0%	0.9%
Columbia	71.1%	25.7%	3.0%	0.1%	E	69.8%	26.2%	3.0%	0.9%
Cornwall	96.1%	2.1%	1.7%	0.2%	F	56.6%	38.0%	4.6%	0.8%
Deep River	76.5%	20.1%	3.4%	0.0%	G	59.7%	34.4%	4.8%	1.1%
Eastford	62.8%	33.4%	2.8%	1.0%	H	64.3%	29.4%	5.1%	1.1%
East Granby	85.2%	12.7%	2.1%	0.1%	I	27.3%	61.5%	10.3%	1.1%
Essex	94.7%	3.2%	2.2%	0.0%					
Franklin	72.9%	23.8%	3.2%	0.0%					
Hampton	62.4%	33.2%	3.1%	1.3%	ADM Deciles				
Hartland	67.0%	30.7%	2.0%	0.3%	(Smallest) 1	72.3%	23.4%	3.1%	1.2%
Kent	91.6%	5.4%	2.4%	0.6%	2	71.5%	24.2%	3.1%	1.2%
Lisbon	51.0%	41.8%	3.9%	3.4%	3	68.8%	26.6%	3.3%	1.3%
Norfolk	89.3%	7.7%	2.6%	0.3%	4	76.8%	18.4%	3.9%	0.9%
North Canaan	67.7%	28.1%	4.2%	0.1%	5	73.7%	22.6%	3.3%	0.5%
North Stonington	72.1%	24.1%	3.7%	0.1%	6	75.3%	20.9%	3.2%	0.6%
Pomfret	59.5%	36.8%	3.2%	0.5%	7	68.5%	25.6%	4.6%	1.3%
Preston	63.5%	32.4%	3.7%	0.4%	6	75.1%	20.6%	3.9%	0.4%
Salem	64.0%	32.1%	3.8%	0.1%	9	61.1%	32.1%	5.9%	0.9%
Salisbury	94.1%	2.5%	3.1%	0.4%	(Largest) 10	23.8%	64.6%	10.6%	1.1%
Scotland	55.7%	37.7%	5.6%	1.1%					
Sharon	95.1%	2.3%	2.6%	0.0%					
Sherman	93.6%	4.3%	1.9%	0.2%	Grade Type				
Sprague	50.5%	44.1%	5.3%	0.2%	K-6	80.3%	16.2%	3.0%	0.6%
Sterling	52.6%	43.3%	3.6%	0.6%	K-8	80.2%	16.6%	2.7%	0.6%
Union	80.6%	16.5%	2.9%	0.0%	7-12	80.5%	16.1%	2.2%	1.3%
Voluntown	54.3%	41.6%	4.1%	0.0%	9-12	76.6%	17.2%	2.5%	3.7%
Westbrook	93.9%	4.3%	1.7%	0.1%	DHS	54.8%	40.7%	4.0%	0.5%
Willington	65.0%	30.3%	4.3%	0.4%	10-158a	59.0%	37.0%	3.7%	0.3%
District No. 1	86.1%	10.7%	2.8%	0.4%	K-12	65.1%	29.2%	4.8%	0.9%
District No. 4	89.5%	8.7%	1.6%	0.1%					
District No. 6	84.0%	8.4%	2.2%	5.5%					
District No. 11	59.1%	35.7%	3.7%	1.6%					
District No. 12	94.2%	3.3%	1.6%	0.9%					

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April 12, 2013

Connecticut State Department of Education  
 Small School District Study Work Group  
 Analysis of 2011-12 Other Administrators, Teachers, Library/Media and Other Professionals Ratios per Enrollment  
 Summarized by Small School Districts, Statewide, District Reference Groups (DRGs), ADM Deciles and Grade Type

District Name	Other Administrators	Teachers	Library/Media	Other Professionals	Other Administrators	Teachers	Library/Media	Other Professionals
Andover	157.0	11.2	314.0	224.3	160.3	11.0	513.0	108.4
Ashford	331.7	10.6	0.0	155.2				
Barkhamsted	357.0	15.7	357.0	166.8				
Bethany	245.5	11.7	0.0	98.2	190.6	13.3	722.9	103.2
Bolton	178.4	11.9	446.0	91.0				
Bozrah	234.0	10.9	0.0	154.0				
Canaan	61.4	6.7	122.9	78.2				
Canterbury	171.7	12.2	0.0	128.8	164.6	12.9	568.7	97.6
Chaplin	182.0	9.9	0.0	60.7	198.7	13.6	609.8	102.1
Chester	162.5	10.2	260.0	86.7	193.5	12.9	660.5	115.5
Colebrook	99.0	10.8	0.0	58.2	198.6	13.2	674.0	108.8
Columbia	104.8	12.0	524.0	145.6	176.3	11.9	584.9	110.1
Cornwall	75.7	6.5	0.0	75.7	175.6	12.8	768.3	113.1
Deep River	223.8	11.7	358.0	149.2	194.0	13.4	826.0	99.4
Eastford	146.7	11.1	440.0	338.5	207.0	14.0	1,029.8	104.6
East Granby	113.6	12.5	282.0	122.6	180.9	13.7	823.4	95.6
Essex	214.6	11.4	558.0	91.5				
Franklin	291.4	13.7	0.0	145.7				
Hampton	48.5	9.7	180.0	74.1				
Hartland	225.0	12.5	225.0	258.6				
Kent	198.6	9.7	278.0	139.0	170.9	11.9	543.9	112.3
Lisbon	95.4	11.2	0.0	128.9	188.2	12.8	715.9	105.1
Norfolk	124.0	10.3	206.7	62.0	199.5	13.6	835.8	114.3
North Canaan	220.0	9.4	308.0	154.0	175.9	13.0	739.3	95.6
No. Stonington	162.7	10.5	390.5	111.6	188.1	13.7	753.1	110.3
Pomfret	235.5	11.2	0.0	188.4	211.3	13.6	693.0	112.5
Preston	123.8	10.8	396.0	116.5	192.2	13.6	672.7	99.2
Salem	147.7	11.5	0.0	75.1	205.3	13.7	641.0	94.9
Salisbury	221.4	9.0	310.0	110.7	213.3	13.7	913.8	102.4
Scotland	264.0	9.0	0.0	69.5	172.5	13.7	803.9	95.1
Sharon	136.4	7.7	191.0	95.5				
Sherman	141.8	10.9	397.0	136.0				
Sprague	187.0	12.5	0.0	187.0				
Sterling	489.0	12.7	489.0	116.4	193.9	12.3	496.7	108.7
Union	73.0	12.0	0.0	0.0	179.8	10.9	499.2	99.3
Voluntown	159.5	11.0	319.0	99.7	187.8	12.3	674.2	93.9
Westbrook	230.5	9.8	307.3	135.6	144.4	11.7	673.5	87.0
Willington	164.0	10.3	492.0	123.0	191.0	13.5	863.4	138.3
District No. 1	89.0	9.3	463.0	85.7	233.0	12.1	932.0	92.3
District No. 4	178.9	11.7	478.5	131.1	191.0	13.4	730.1	102.9
District No. 6	199.4	12.5	1,037.0	58.9				
District No. 11	146.0	9.5	292.0	57.8				
District No. 12	119.4	9.9	886.0	104.1				

Group Average

State Average

DRG Summary

A B C D E F G H I

ADM Deciles

(Smallest) 1 2 3 4 5 6 7 8 9 (Largest) 10

Grade Type

K-6 K-8 7-12 9-12 DHS 10-158a K-12

Connecticut State Department of Education  
 Small School District Study Work Group  
 Analysis of 2011-12 Average Class Size for Kindergarten and Grades 2, 5, 7 and High School  
 Summarized by Small School Districts, Statewide, District Reference Groups (DRGs), ADM Deciles and Grade Type

District Name	Kindergarten	Grade 2	Grade 5	Grade 7	High School	Kindergarten	Grade 2	Grade 5	Grade 7	High School
Andover	11.7	15.0	16.5			14.5	16.1	17.4	17.7	17.1
Ashford	18.7	19.5	17.3	12.9						
Barkhamsted	21.0	25.0	18.3							
Bethany	17.7	18.5	17.0			18.5	19.7	21.6	20.4	19.7
Bolton	19.7	18.0	20.7	25.3	18.2					
Bozrah	11.0	12.5	21.0	14.5						
Canaan	7.0	13.0	10.0	9.0						
Canterbury	14.3	13.7	20.7	18.4		19.3	19.5	21.8	19.7	19.2
Chaplin	13.0	19.0	21.0			18.9	20.0	22.1	20.5	19.7
Chester	16.5	19.5	19.5			18.7	19.8	21.3	20.3	19.6
Colebrook	8.0	16.0	20.0			18.3	19.0	20.8	20.0	20.2
Columbia	15.3	20.5	19.0	21.7		18.0	19.8	22.1	20.3	19.5
Cornwall	7.0	7.0	15.0	12.5		18.3	19.2	21.9	21.9	20.2
Deep River	18.3	14.0	18.7			19.5	20.3	21.6	20.4	19.3
Eastford	13.0	17.0	22.0	22.0		17.2	19.3	21.8	19.4	19.1
East Granby	11.7	19.7	23.0	20.5	17.3	17.6	20.2	20.8	21.2	20.4
Essex	12.0	17.8	18.8							
Franklin	15.0	17.0	21.0	21.0						
Hampton	14.0	15.0	10.0							
Hartland	19.0	16.0	24.0	13.7		16.0	17.7	19.2	19.0	17.5
Kent	16.0	19.0	15.5	12.0		16.7	18.3	21.6	20.2	18.6
Lisbon	13.5	14.3	17.0	21.3	10.0	17.5	19.5	21.8	20.3	19.4
Norfolk	20.0	15.0	12.5			17.5	19.9	22.0	19.7	19.7
North Canaan	11.0	16.0	19.0	12.0		19.1	20.3	21.6	21.7	19.5
No. Stonington	15.3	21.0	18.7	18.5	14.2	17.4	18.9	21.7	20.7	20.2
Pomfret	16.0	15.0	18.3	20.1		18.6	19.2	21.4	20.4	20.7
Preston	18.5	11.7	13.7	17.3		18.7	20.3	22.3	20.9	21.0
Salem	17.0	14.0	17.5	14.7		20.9	21.3	22.8	20.9	20.6
Salisbury	11.3	12.7	12.5	15.4		21.1	21.0	21.5	20.7	19.9
Scotland	20.0	14.0	19.0							
Sharon	8.5	17.0	14.5	11.4						
Sherman	12.7	20.0	15.0	16.6						
Sprague	18.0	21.5	23.5	18.5		16.5	18.1	19.9	19.8	18.0
Sterling	12.3	15.0	15.3	17.3		14.7	17.2	17.9	16.5	N/A
Union		6.0	10.0	7.0		N/A	N/A	N/A	18.5	18.7
Voluntown	17.0	17.0	17.0	17.0		N/A	N/A	N/A	N/A	17.4
Westbrook	13.0	15.8	14.8	16.9	15.3	16.8	17.8	20.1	18.5	12.0
Willington	16.0	15.0	16.7	20.7		14.7	14.5	16.6	16.0	N/A
District No. 1				15.4	15.4	18.7	19.9	21.8	20.7	19.8
District No. 4				21.2	15.2					
District No. 6				17.3	22.0					
District No. 11	11.3	15.5	14.4	18.4	18.1					
District No. 12	12.8	12.3	20.0	20.5	22.9					

N.